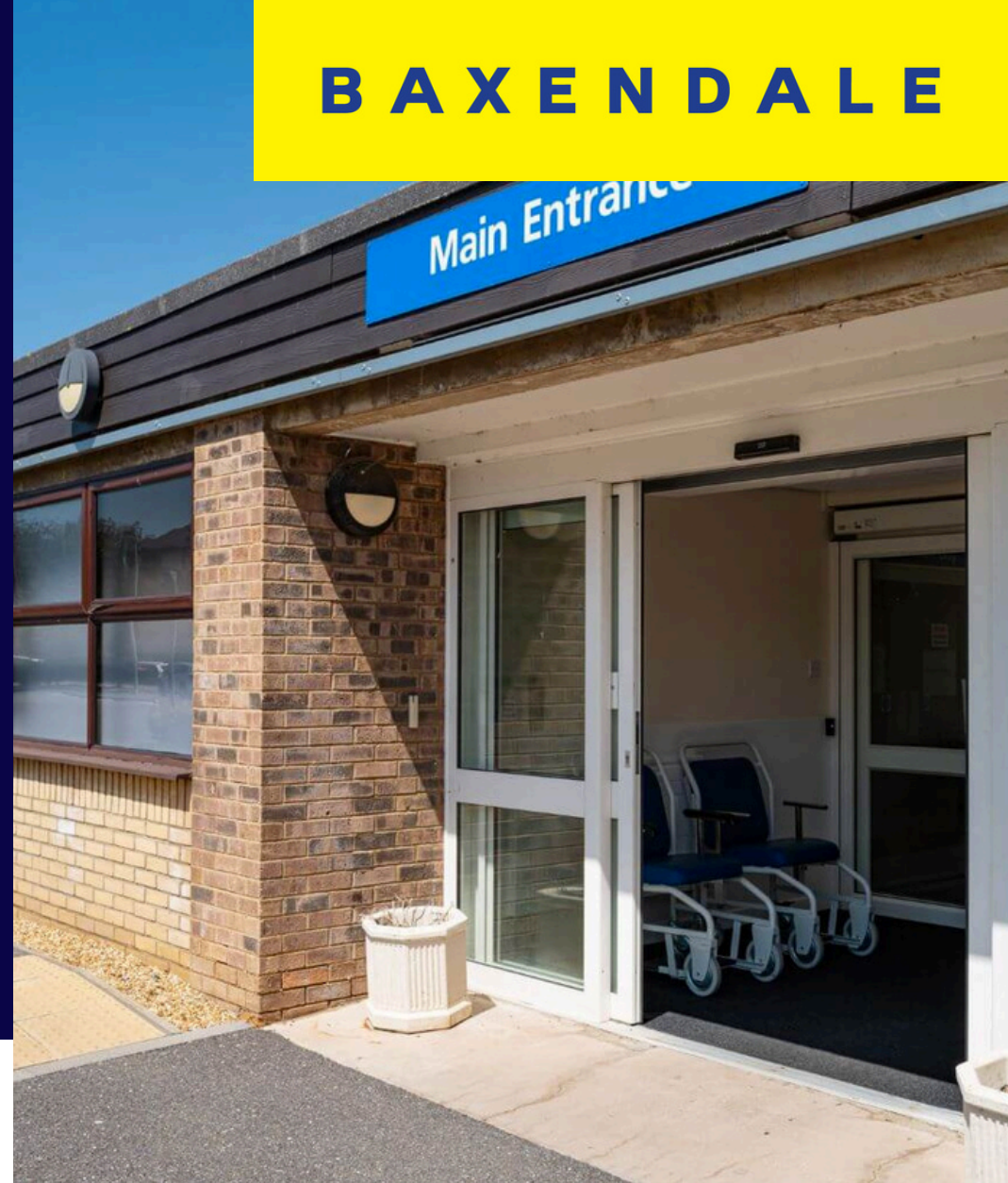


Case Study

Leading the development of a business case to secure additional estate space for a Primary Care Network (PCN), comprised of two GP practices lacking sufficient capacity, to improve access to services.



Background

This project was particularly unique due to the initial uncertainty surrounding funding sources for PCN space, which required exploration before identifying the Integrated Care Board (ICB) as the appropriate funding stream and business case recipient.

The additional space will allow the PCN to expand its services and enhance patient care, better meeting the needs of the community.



B A X E N D A L E

Background

The current lack of space made it challenging to provide all necessary services and to recruit and retain roles under the Additional Roles Reimbursement Scheme (ARRS).

A business case was required covering strategic context related to national and local priorities, the case for change, key benefits, risks, constraints, and dependencies.

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Background

We also conducted an options appraisal of the available estate options for the PCN, outlining the financial implications for the ICB, and recommending the next steps for implementation.

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How We Helped

We developed the strong business case, which included:

- Establishing the case for change to illustrate the need for a new facility and the objectives of the scheme, including adapting their care model to a hub-based approach to enhance and expand services.
- Aligning the scheme with national and local priorities.

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How We Helped

- Conducting an options appraisal of available sites, including financial analysis and evaluating the advantages and disadvantages of each before selecting the preferred option.
- Performed an in-depth financial assessment of the costs associated with moving to the new premises, including capital and revenue cost.

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How We Helped

We also engaged with key stakeholders, including the ICB, to explain the challenges faced by the PCN and the objectives they aimed to achieve.

We discussed the ICB's expectations for the business case to increase the likelihood of success.

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The Outcome

The business case has been submitted to the ICB and is awaiting confirmation of funding.

It has been received positively, and the ICB are expected to approve it in the coming months.

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What Our Clients Say

“Excellent and clear communication and very good at adapting to our needs. Everyone that we dealt with were very professional and responsive.”



Get in touch!

Our Director Jim Brooks leads on Baxendale strategy work along with estates infrastructure and developing partnership solutions.

Central to Jim's work is supporting organisations to select the right organisational and partnership form along with developing estates strategies and solutions that leverage the role that buildings can play in creating positive social, economic and environmental impact at an organisation and system level.



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